

Unit: CPC 514 Develop a supply chain strategy for your organisation

Key Purpose of commissioning, procurement and contracting

Specify, shape and secure quality services, responses and projects that deliver improving outcomes for individuals, families and communities within the strategic objectives of the organisation

About this unit

This unit is designed for supply chain practitioners who are senior managers or senior specialists, providing strategic leadership roles within the supply chain.

The unit has been imported from the Supply Chain Management NOS, so it looks different from other units

Values

The values underpinning this unit have been derived from the values and principles statement, relevant service standards and codes of practice for health and social care in the four UK countries.

Key words and concepts

This section provides explanations of the key words and concepts used in this unit. In occupational standards it is quite common to find familiar words or phrases used, which, in the detail of the standards, may be used in a very particular way. **Therefore we would encourage you to read this section carefully before you begin working with the standards and to refer back to this section as required.**

Colleagues any people who are directly employed or under contract by the same organisation.

Contracts (noun) usually comprise formal legally binding agreements, but can be informal agreements: both can be enforced through civil law.

Organisation any type of private or public body, eg a private limited company or a local government body, regardless of size. Because of the complexity of ownership and control systems, each person will have to decide what their organisation is.

Resources the facilities, equipment, materials, and finances that are required to sustain the supply chain.

Stakeholders all organisations or individuals who have a vested interest in the organisation.

Supplies any combination of goods or services that are procured, delivered, or stored in the supply chain.

Supply chain management covers the application of procurement, purchasing and supply, logistics, transport, and operations management, within and between international boundaries

Performance requirements
Outcomes
1. Identify the organisation’s objectives and its strategies for achieving them
Achievement Criteria
a) colleagues are consulted on the organisation’s objectives and strategies
Outcomes
2. Review the current supply chain strategy and how it helps to deliver other organisational strategies
Achievement Criteria
b) relevant evaluations are undertaken
c) results of the evaluations are considered
d) views of all relevant colleagues and stakeholders are obtained
Outcomes
3. Review all factors that are relevant to the development of the supply chain strategy
Achievement Criteria
e) market, economic, social, and political environments are taken into account
f) realistic forecasts of conditions and trends are produced
Outcomes
4. Explore opportunities that will add value to the organisation
Achievement Criteria
g) opportunities are identified and fully investigated
h) benefits and risks are fully evaluated
Outcomes
5. Establish a supply chain strategy that will make the organisation more effective in achieving its objectives
Achievement Criteria
i) improvements to the supply chain are clearly identified
j) supply chain strategy is feasible and capable of being implemented by the organisation
k) organisational strategic objectives can be achieved more effectively
Outcomes

6. Identify obstacles to the development of the supply chain strategy and explore methods for overcoming them
Achievement Criteria
l) obstacles are clearly identified as soon as possible
m) methods for overcoming obstacles are explored with all relevant people
Outcomes
7. Provide a rationale for the supply chain strategy
Achievement Criteria
n) stakeholders are provided with sufficient information to understand the reasoning behind the supply chain strategy
o) supply chain strategy can be promoted and defended by others
Outcomes
8. Gain the commitment of stakeholders and colleagues to implement the supply chain strategy
Achievement Criteria
p) stakeholders and colleagues are consulted on their views
q) presentations are made to all relevant stakeholders and colleagues
Outcomes
9. Implement appropriate communication methods to provide the organisation with information on the supply chain strategy
Achievement Criteria
r) communication methods within the organisation are used effectively
s) all relevant people are kept informed of developments in the supply chain strategy
Application of knowledge:
K2) Change management theories, models, and practices
K3) Communication methods and procedures
K6) Cost and benefit analysis methods and procedures
K11) Financial analysis methods and procedures
K16) Legal and regulatory requirements
K23) Organisational strategic aims and objectives
K24) Performance measurement and benchmarking theories, models, and practices
K26) Presentation theories, models, and practices
K29) Quality management theories, models, and practices
K30) Risk analysis methods and procedures
K31) Stakeholder management methods and procedures
K33) Supply chain management theories, models, and practices

