# Lead the service delivery planning process to achieve outcomes for individuals



1

#### **Overview**

This standard outlines the requirements when you lead the service delivery planning process to achieve outcomes that will meet individuals' preferences and needs. It includes developing, agreeing, monitoring and reviewing service delivery plans for health, social or other care services. It also includes making any adjustments necessary to service delivery plans to improve outcomes for individuals.

Lead the service delivery planning process to achieve outcomes for individuals

## Performance criteria

#### Develop service delivery plans

You must be able to:

- P1 review relevant documents and other **information** to identify the assessed needs of the **individual**, including any specialist needs and communication requirements
- P2 support the individual and **key people** to identify the individual's needs and preferences about the way the health, social or other care service should be provided, taking account of the individual's chosen life style
- P3 support the individual and key people to identify any implications and **risks** involved in responding to their preferences
- P4 work in ways that promote **active participation** to enable the individual to maximise their potential and maintain their independence
- P5 work with the individual and key people to develop an agreed service delivery plan that identifies the areas of health, social or other care that will be provided by the individual's family, friends and personal networks; and areas of health, social or other care that will be provided by you and people within and outside your work setting
- P6 ensure the plan identifies actions to be taken by people within and outside your work setting to meet the assessed preferences and needs of the individual
- P7 ensure the plan identifies areas of flexibility and enables the individual to maximise their potential and maintain their independence
- P8 ensure the plan establishes individualised and agreed procedures for managing risks
- P9 ensure the plan records any areas where the service is not the individual's first preference or where there are conflicts or concerns
- P10 ensure the plan details procedures and practices for monitoring and reviewing the plan with the individual and key people
- P11 produce the service delivery plan in a format and language that is appropriate to the complexity of the service to be provided and that is understandable and useable by all who will access and use it
- P12 check the detail of the plan with the individual and key people
- P13 record any necessary changes to meet agreed preferences and needs
- P14 acquire necessary signatures when the final plan has been agreed

2

#### Monitor service delivery plans

# Lead the service delivery planning process to achieve outcomes for individuals

#### You must be able to:

- P15 ensure that the plan is held by the individual, unless there are clear and recorded reasons not to do so
- P16 establish procedures and practices to enable the individual, key people and **others** providing services to provide feedback on changes to the individual's preferences and needs whenever necessary
- P17 ensure that the individual and key people who can and should provide feedback on changes are able to use feedback procedures and practices effectively
- P18 evaluate feedback from all sources promptly
- P19 work with the individual and key people to identify adjustments that need to be made to the service delivery plan to meet the individual's changing preference and needs
- P20 seek further information and advice on the implications for the individual of any proposed adjustments to the service delivery plan
- P21 support the individual and key people to agree proposed adjustments
- P22 report on changes and proposed changes to relevant people within and outside your work setting, in accordance with legal and work setting requirements

#### Review service delivery plans

#### You must be able to:

- P23 identify legal and work setting requirements for the review of the service delivery plans
- P24 support the individual and key people to understand and use the processes and procedures set in place to review and amend the service delivery plan
- P25 ensure that those within and outside your work setting are aware of their roles and responsibilities in reviewing the service delivery plan
- P26 support the individual, key people and those within and outside your work setting to identify the strengths of the service delivery plan in meeting the individual's preferences and needs and parts of the service delivery plan that could be strengthened
- P27 support the individual, key people and those within and outside your work setting to identify changes that need to be made to the service delivery plan
- P28 evaluate all relevant information to identify amendments needed to the service delivery plan
- P29 agree changes to the service delivery plan with the individual, key people and relevant people within and outside your work setting
- P30 check the detail of the revised plan with the individual, key people

# Lead the service delivery planning process to achieve outcomes for individuals

and others involved
P31 acquire necessary signatures when the revised plan has been agreed
P32 provide copies of the plan to those who have the right to access it support the individual and key people to understand when changes to the service delivery plan will be made and how changes will affect the health, social or other care services they use

# Lead the service delivery planning process to achieve outcomes for individuals

## Knowledge and understanding

## You need to know and understand:

#### **Rights**

- K1 legal and work setting requirements on equality, diversity, discrimination and rights
- K2 your role in promoting individuals' rights, choices, wellbeing and active participation
- K3 your duty to report any acts or omissions that could infringe the rights of individuals
- K4 how to deal with and challenge discrimination
- K5 the rights that individuals have to make complaints and be supported to do so
- K6 conflicts and dilemmas that may arise in relation to rights and how to address them

## You need to know and understand:

#### Your practice

- K7 legislation, statutory codes, standards, frameworks and guidance relevant to your work, your work setting and the content of this standard
- K8 your own background, experiences and beliefs that may have an impact on your practice
- K9 your own roles, responsibilities and accountabilities with their limits and boundaries
- K10 the roles, responsibilities and accountabilities of others with whom you work
- K11 how to access and work to procedures and agreed ways of working
- K12 the meaning of person-centred/child centred working and the importance of knowing and respecting each person as an individual
- K13 the prime importance of the interests and well-being of the individual
- K14 the individual's cultural and language context
- K15 how to build trust and rapport in a relationship
- K16 how your power and influence as a worker can impact on relationships
- K17 how to work in ways that promote active participation and maintain individuals' dignity, respect, personal beliefs and preferences
- K18 how to work in partnership with individuals, key people and others
- K19 how to manage ethical conflicts and dilemmas in your work
- K20 how to challenge poor practice
- K21 how and when to seek support in situations beyond your experience

# Lead the service delivery planning process to achieve outcomes for individuals

		and expertise	
You need to know and understand:	Theory		
	K22	the nature and impact of factors that may affect the health, wellbeing and development of individuals you care for or support	
	K23	theories underpinning our understanding of human development and factors that affect it	
You need to know and understand:	Personal	and professional development	
	K24 K25	principles of reflective practice and why it is important your role in developing the professional knowledge and practice of others	
	K26	how to promote evidence based practice	
	Commun	ication	
You need to know and understand:	K27 K28	factors that can affect communication and language skills and their development in children, young people adults methods to promote effective communication and enable individuals	
	1120	to communicate their needs, views and preferences	
	Health and Safety		
You need to know and understand:	K29	legal and statutory requirements for health and safety	
	K30	your work setting policies and practices for monitoring and maintaining health, safety and security in the work environment	
	K31	practices for the prevention and control of infection	
	Safe-gua	rding	
You need to know and understand:	K32	legislation and national policy relating to the safe-guarding and protection of children, young people and adults	
	K33	the responsibility that everyone has to raise concerns about possible harm or abuse, poor or discriminatory practices	
	K34	indicators of potential harm or abuse	
	K35	how and when to report any concerns about abuse, poor or discriminatory practice, resources or operational difficulties	
	K36	what to do if you have reported concerns but no action is taken to address them	
	K37	local systems and multi-disciplinary procedures that relate to	

# Lead the service delivery planning process to achieve outcomes for individuals

safeguarding and protection from harm or abuse

#### **Multi-disciplinary working**

You need to know and understand:

K38 the purpose of working with other professionals and agencies
 K39 the remit and responsibilities of other professionals and agencies involved in multi-disciplinary work

#### **Handling information**

You need to know and understand:

- K40 legal requirements, policies and procedures for the security and confidentiality of information
- K41 legal and work setting requirements for recording information and producing reports
- K42 principles of confidentiality and when to pass on otherwise confidential information
- K43 how to record written information with accuracy, clarity, relevance and an appropriate level of detail
- K44 how and where electronic communications can and should be used for communicating, recording and reporting

#### Leading practice

You need to know and understand:

- K45 theories about leadership
- K46 standards of practice, service standards and guidance relating to the work setting
- K47 national and local initiatives to promote the well-being of individuals
- K48 lessons learned from government reports, research and inquiries into serious failures of health or social care practice and from successful interventions
- K49 methods of supporting others to work with and support individuals, key people and others
- K50 how to contribute to the development of systems, practices, policies and procedures
- K51 techniques for problem solving and innovative thinking

#### **Risk management**

You need to know and understand:

- K52 principles of risk assessment and risk management
- K53 principles of positive risk-taking

Lead the service delivery planning process to achieve outcomes for individuals

#### **Specific to this NOS**

You need to know and understand:

K54	policies, procedures and systems for developing, monitoring and reviewing service delivery plans
K55	the factors to take account of when evaluating whether your organisation has the human, physical and financial resources to
K56	provide the services and facilities methods of supporting individuals and key people to express their preferences and needs about the delivery of services and facilities
K57	methods of supporting individuals to understand and take responsibility for promoting their own health and well-being
K58	methods of supporting individuals to identify how their care or support needs should be met
K59	methods of supporting staff to work with individuals, key people and others to implement and evaluate service delivery plans
K60	the stages, procedures, paperwork and people involved in developing, monitoring and reviewing service delivery plans
K61	how to work with individuals, key people and others within and outside your organisation to develop, monitor and review service delivery plans to meet the preferences and needs of individuals

Lead the service delivery planning process to achieve outcomes for individuals

#### **Additional Information**

Scope/range related to performance criteria

The details in this field are explanatory statements of scope and/or examples of possible contexts in which the NOS may apply; they are not to be regarded as range statements required for achievement of the NOS

Note: Where an individual finds it difficult or impossible to express their own preferences and make decisions about their life, achievement of this standard may require the involvement of advocates or others who are able to represent the views and best interests of the individual.

Where there are language differences within the work setting, achievement of this standard may require the involvement of interpreters or translation services.

**Active participation** is a way of working that regards individuals as active partners in their own support or support rather than passive recipients. Active participation recognises each individual's right to participate in the activities and relationships of everyday life as independently as possible The **individual** is the adult, child or young person for whom services are required

Information could be verbal, written or electronic and needs to be in a format that is accessible to the individual and should be provided within confidentiality agreements and according to legal and work setting requirements

Key people are those who are important to an individual and who can make a difference to his or her well-being. Key people may include family, friends, carers and others with whom the individual has a supportive relationship.

Others are your colleagues and other professionals whose work contributes to the individual's well-being and who enable you to carry out your role

A risk takes account of the likelihood of a hazard occurring and may include the possibility of danger, damage and destruction to the environment and goods; the possibility of injury and harm to people

Lead the service delivery planning process to achieve outcomes for individuals

Scope/range related to knowledge and understanding

The details in this field are explanatory statements of scope and/or examples of possible contexts in which the NOS may apply; they are not to be regarded as range statements required for achievement of the NOS

All knowledge statements must be applied in the context of this standard.

Factors that may affect the health, wellbeing and development of individuals may include adverse circumstances or trauma before or during birth; autistic spectrum conditions; dementia; family circumstances; frailty; harm or abuse; injury; learning disability; medical conditions (chronic or acute); mental health; physical disability; physical ill health; poverty; profound or complex needs; sensory needs; social deprivation; substance misuse

#### **Values**

#### **Values**

Adherence to codes of practice or conduct where applicable to your role and the principles and values that underpin your work setting, including the rights of children, young people and adults. These include the rights:

To be treated as an individual

To be treated equally and not be discriminated against

To be respected

To have privacy

To be treated in a dignified way

To be protected from danger and harm

To be supported and cared for in a way that meets their needs, takes account of their choices and also protects them

To communicate using their preferred methods of communication and language

To access information about themselves

# Lead the service delivery planning process to achieve outcomes for individuals

Developed by	Skills for Care & Development		
Version number	1		
Date approved	March 2012		
Indicative review date	August 2014		
Validity	Current		
Status	Original		
Originating organisation	Skills for Care & Development		
Original URN	HSC415		
Relevant occupations	Health, Public Services and Care; Health and Social Care; Associate Professionals and Technical Occupations; Health and Social Services Officers; Health Associate Professionals; Personal Service Occupations; Healthcare and Related Personal Services; Managers and Senior Officials; Childcare and Related Personal Services		
Suite	Health and Social Care; Leadership Management in Care Services		
Key words	produce, evaluate, amend		